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APPENDIX C

CARRIER FUND STATEMENT OF FINANCIAL POSITION  
U.S. ARMY ENGINEER DISTRICT, KALAMAZOO  
SUMMARY  
FOR PERIOD ENDING \_\_\_\_\_

ASSETS

Funds with the U. S. Treasury	\$23,000,000
Accounts Receivable	8,000,000
MILCON S&A - Undis. Cost	<u>2,500,000</u>
TOTAL ASSETS	\$33,500,000

LIABILITIES

Accounts Payable	\$ 3,500,000
Accounts Payable - Payroll	9,000,000
Foreign National Severance Pay	2,000,000
Adances from MILCON Approp.	<u>17,000,000</u>
TOTAL LIABILITIES	\$31,500,000
Fund Balance - Gains/(Loss)	<u>\$ 2,000,000</u>
Total Liabilities and Fund Balance	\$33,500,000

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